

End of an Era

B-2's most seasoned pilot retires, leaves legacy

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Maj. John Paganoni, 72nd Test and Evaluation Squadron, celebrates after his final B-2 flight Feb. 22.

Photo graphically enhanced by Airman 1st Class Jason Burton

Photo by Staff Sgt. Rob Hazelett

Embracing warfighters, heritage Air Force releases new vision

By Staff Sgt. Julie Weckerlein
Air Force Print News

WASHINGTON (AFP) — Heritage, future innovations and focus on the joint warfighter are three key points in the newly released Air Force Vision document, “Lasting Heritage...Limitless Horizons: A Warfighter’s Vision.”

This vision document, released to Airmen worldwide Feb. 28, replaces the older “Vision 2020” version, which was released in 1997, and focused on preparation for the then-upcoming turn of the century.

“Many of the same themes appear in both documents, such as innovation and Airmen as warfighters” said Secretary of the Air Force Michael W. Wynne. “(Yet) the overall theme (of the recent document) stresses that Airmen will continue to live up to their rich heritage, and push the Air Force to an even better horizon.”

“Heritage to horizon” is a strong message in the document, exemplified by timelines, quotes from past senior leaders and brief reviews on past Air Force missions.

“From the days of Chenault and aviation, from Schriever, from LeMay, from Stuart Symington who was the first Secretary of the Air Force, it has always



been about innovation,” Secretary Wynne said. “It has always been about pursuit of excellence. It’s always been about using and pushing the boundaries of technology into a future that was relatively unknown.”

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Wing announces command change

By Staff Sgt. Rob Hazelett
509th Bomb Wing Public Affairs

Brig. Gen. Chris Miller, 509th Bomb Wing commander, has been selected for reassignment to Bagram Air Base, Afghanistan, as commander of the 455th Air Expeditionary Wing (Air Combat Command), and director, Air Component Coordination Element.

General Miller has commanded the 509th BW since April 2004. He is scheduled to hand over the wing’s guidon May 1 to Col. Greg Biscone, currently the assistant director of air and space operations at Langley Air Force Base, Va.

Colonel Biscone is a brigadier general select and a former wing commander of the 5th Bomb Wing, Minot Air Force Base, N.D.

This will be his third assignment to Whiteman. Colonel Biscone is a former commander of the 509th Operations Group and the 393rd Bomb Squadron.

He is a command pilot with more than 3,700 hours. During Operations Desert Storm and Enduring Freedom he commanded expeditionary B-52 forces.

He also flew the B-2 in combat during Operation Iraqi Freedom.

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are best in
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The deadline for article submissions to the *Spirit Times* is noon Friday. If a holiday falls on Friday, the deadline then becomes 4 p.m. Thursday. Articles will be published on a space-available basis. Submission does not guarantee publication.

For more information, call the *Spirit Times* office at 687-6133, e-mail: spirit.times@whiteman.af.mil, fax us at 687-7948, or write to us at: 509th BW/PA, 509 Spirit Blvd. Ste. 111 Whiteman AFB, Mo. 65305

Air Force Quiz

What Army pay grade is staff sergeant?

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Dial 687-3119 or e-mail
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Commander's Corner

Spring into Spring safely

By Col. Eric Single
509th Bomb Wing vice commander

I'm sure the warm temperatures this week have awakened more than just the flowers and plants here.

If you're like me, the sunshine and beautiful weather have many of those dormant winter-time urges springing back up ... urges to get outside and have some fun!

Those of you who absolutely hate running on a treadmill may feel the pull of the great outdoors to dust off your running shoes and hit the trails.

Or you may feel the need to pull the tarp off your boat or motorcycle and crank it back up.

You may find that you finally have the time and energy to clean out those gardens and backyards to get ready for springtime flowers and lawn maintenance.

Or you may just want to go hit the links, throw a ball or chase the kids around

the park.

Spring is a time for universal rebirth. The days are getting longer, the weather is getting warmer and the dull browns of winter will soon be replaced with the vibrant colors of spring.

Most people begin to feel more energy as they go about their duties throughout the day; the additional hours of sunlight will trigger chemicals in humans as well as plants and animals that make them more active and energetic.

I encourage all of you to take advantage of the nice weather, even though it's probably way too early for it to last after all, some of our biggest snowstorms have occurred in March and April. It's important to get out there and exercise, relax and reconnect with your family. Just try to do it smartly.

Remember that a lot of those muscles you're going to need haven't been used in a while. Take time

to limber up and stretch before any strenuous activity (even if you're just weeding your flower beds!)

Start slowly with your exercise regimen, especially if you are still working off that Christmas bulge. If you're going to dust off the motorcycle or boat for the weekend, take a moment to review your safety guidelines and make sure your machinery is all in good working order.

Make sure your lawn tools are sharp and ready, and that you have protective gear for your hands and eyes.

And finally, try to ensure you drink more water, as you will be sweating a lot more than you have in the last few months.

Remember that a few minutes of time spent preparing yourself to re-enter the great outdoors may save you days or weeks of aches and pains.

It would be a pity to miss some of the best weather of the year laid up with an injury.

Air Force streamlines smart ops for 21st century

By Col Bob Dulong
509th Maintenance Group Commander

It is time, once again, for each of us to "go back to school." Our Air Force faces significant fiscal challenges in the immediate future.

The Secretary of the Air Force and the Chief of Staff have clearly stated their priorities as winning the war, recapitalizing our force, and providing our Airmen with the skills and training to maximize their effectiveness.

Each of us must support those priorities by doing our best to apply our training to the processes we function in each day. Air Force Smart Ops for the 21st Century is the toolbox for our use in applying our training while making significant efficiency improvements to our operations.

What is AFSO21? Quite simply, this toolbox is the continuous process improvement program applying many tools typically found in today's business environment: LEAN based on the Toyota Production System, Business Process Reengineering, Six Sigma, and the Theory of Constraints. There are others that we will all come to know and understand in the coming months and years.

Each of these tools is a study unto itself and it would be overwhelming to try to tackle them all in our environment, but, we can use those elements of the tools we find appropriate to our processes. So, where do we start?

Certainly, one area where we can each start is in preparedness for the changes that lie ahead. You are encouraged to broaden your knowledge on

a whole range of topics, not the least of which is change management. "Who Moved My Cheese" by Dr. Spencer Johnson is an excellent book that introduces a positive approach to goal seeking when changes occur. Since we are entering a period of change, this quick read might help you gain insights into what to do as our resources are shifting around us.

Another recommended book is "Good to Great" by Jim Collins. Collins details those companies who achieved phenomenal success over an extended period of time, despite the turbulent market environment. Our Air Force certainly has achieved phenomenal success for nearly

60 years now, despite the turbulent budgetary environment.

The fiscal challenges that lie ahead are no more formidable than those faced by the generations before us. Collins describes the characteristics of the great companies in his study group; among those characteristics is the team selected to lead each of the great companies. Our Air Force has the best and brightest Airmen we have ever had. Therefore, I contend we have the right people and the right resources to maintain the great edge our service has achieved.

"Lean Thinking" by James Womack and Daniel Jones is another valuable resource in preparing you for the journey we are about to embark on.

Many of the ideas espoused in the book show examples in the manufacturing environment. Airmen are quick to point out we are not in the manufacturing business. We are, however, in the efficiency business. "Lean Thinking"

points us in the direction our culture needs to shift to meet the challenges that lie ahead. We can overcome the challenges by being the most efficient Airmen.

Once you have adjusted to the need for change and understand the possibilities that we have to improve our effectiveness, it is time to identify the areas where we can achieve gains. They exist in every work center on every base, both home station and deployed. Perhaps you have always wondered "why do they have me doing this task this way?" or you noted wasted man hours "waiting" on someone else to finish a process that contributed to your task.

Undoubtedly, if you have experienced those situations, you have some ideas where we can improve our efficiency and our effectiveness. We ask that you speak up and tell us those areas where you see opportunities for us to achieve greater efficiencies. Doing so can only strengthen our operational effectiveness. You eliminate "waste" when you take someone else's "wait" time out of a process. Some people will argue "but we already do this process efficiently." Perhaps. But maybe your "efficient" process can serve as a starting point for the next improvement. Hence, "continuous process improvement" takes form.

What about training? Certainly, training is the key function to all operations and implementing these new business tools will require training. In the coming weeks and months, the Air Force will be unveiling training programs in those practices. When we determine a process to be a candidate for applying these tools, stakeholders will be trained to wring the waste out of the process. Still others will receive training to generate

ideas for process improvement.

Our Air Force is committed to making AFSO21 part of our daily life. Our AF leaders are taking extraordinary steps to help us clear obstructive policies out of our way.

Many have noted one big difference between the change program of the 1990s and AFSO21 is that the former program relaxed guidance in many areas, leaving future Airmen without the structured process needed to succeed at their tasks. AFSO21 seeks to strengthen policies and build the disciplined processes needed to assure mission success in the future. Those civilian companies enjoying the greatest efficiencies (i.e., Toyota, Intel, among others) have rigidly disciplined processes. Their workforces characteristically have high turnover similar to what we experience in the Air Force.

As we examine our processes, we need to make sure the outcome is the rigidly disciplined process that transcends personnel turbulence.

The 509th Maintenance Group has already moved out on many AFSO21 fronts. First Lt. Marty Hagg is MXG's AFSO21 Implementation Officer. In the near future, he will achieve the Green Belt certification under LEAN.

Please feel free to call him at 687-7517 if you are interested in getting started on your AFSO21 journey. Undoubtedly, he will have some suggestions for your starting steps.

Team Whiteman succeeds at every turn, no matter how difficult the challenges are. Your senior staff is very proud of the work our team accomplishes every single day. You are the absolute best. Therefore, we are highly confident AFSO21 will be a complete success here.

Together, we will move our Air Force to further greatness.



Newsline

Annual award winners announced

Whiteman's annual award winners were announced at a ceremony Feb. 24. They are:
Company grade officer: — **1st Lt. Thomas Hamlyn**
Senior NCO — **Master Sgt. Wesley Faulkner**
First sergeant — **Master Sgt. Darlene Buss**
NCO — **Tech. Sgt. Brian McGee**
Airman — **Airman 1st Class Zachery Teague**
Honor guard — **Senior Airman Jessica Smith**
Civilian specialist/manager — **Thomas Stock**
Civilian associate — **Carolyn Morgia**
Civilian laborer/craftsman — **Jeffery Blaize**
Volunteer — **Joanna Bradshaw**
See the March 10 issue of the *Spirit Times* for a complete story.

Major selectees announced

Twenty one captains from Whiteman were selected for major. They are:
Brian Anderson, Aaron Pepkowitz and Shawn Thompson, 394th Combat Training Squadron; **Geoffery Billingsly, Jason Ceminski, Bradley Cochran, Timothy Hale and Thomas Johnson**, 13th Bomb Squadron; **Justin Duncan**, 509th Civil Engineer Squadron; **Holly Fitzpatrick and Sean Fitzpatrick**, 509th Medical Operations Squadron; **Ryan Huckabay, Ian Manire, and Michael Walters**, 509th Operations Support Squadron; **Drew Irmischer, Kevin Minor, James Price, Geoffery Romanowicz, Robert Southerland and Michael Williams**, 393rd Bomb Squadron; and **Jocelyn Southerland**, 509th Missions Support Squadron.

AFAF offers scholarships

The Air Force Aid Society is offering 10 \$500 scholarships to Air Force spouses interested in becoming certified nursing assistants. For more details or to register for the program, call the FSC at 687-7132.

Maintenance professional banquet

The Maintenance Professional of the Year banquet is scheduled for 5:30 p.m. March 10, at Mission's End.
The guest speaker at the event will be Col. David Nakayama, 542nd Combat Sustainment Wing vice director.

■ Dress code: Military — BDU
Civilian — Casual

Free computer workshop

CMSU Library Services is hosting free computer workshops open to the public.
This is a great opportunity for military or family members who want to learn basic computer software skills or brush up on ones they have. To register for a class go to www.cmsu.edu/calendar.

FTAC seeks team leader

The First Term Airman Course is looking for a highly motivated, sharp staff sergeant to fill the team leader position. This is a great opportunity to expand your leadership experience and have a chance to influence Whiteman's newest Airmen. Contact Master Sgt. David Hodges at 687-6391.

Airmen's council meeting set

The Whiteman Airman's Council meets at noon Tuesday at the community center. The council is open to all E-1s to E-4s. For more information, call Senior Airman Leila Hemenway at 687-5127.

Suicide awareness workshop

A teen and parent suicide awareness seminar is scheduled for 6 p.m. today at the community center.
This chapel-sponsored event will give attendees need-to-know facts about suicide. Pizza and refreshments will be available. For more details, call the chapel at 687-3652.

Sergeants' Association meeting

The Air Force Sergeants' Association Spirit Chapter 881 meets at 4 p.m. Tuesday in the Top 3 Lounge at Mission's End.
The meeting is open to allenlisted ranks. For more information, call Tech. Sgt. Jerry Waller at 687-1739.

Whiteman welcomes new squadron commander

Rank and Name: Maj. Todd Berge
Squadron: Detachment 5, 29th Training Systems Squadron
Date assumed command: Feb. 27
Previous assignment: Chief of wing standards and evaluations
Time in service: 12 years
Commissioning source: University of Wisconsin Madison Reserve Officer Training Corps
Family: Daughters Miranda, 12, and Sloane, 10
Hobbies: Fishing, hunting, boating, running
How does the squadron contribute to the Air Force mission? We are directly responsible for all B-2 simulators and trainers. It will be my job to ensure the trainers are up to date with the most current hardware and software. This will allow B-2 pilots and maintenance crews to effectively train to do the mission in a safe yet cost effective environment.

Command philosophy: My command philosophy is to treat my people as I would want to be treated, and they will make my job easy.

Goals for new position: To stay ahead of all B-2 modifications to allow pilots and maintainers to train with the most up-to-date systems possible. I would like to get new visuals for the B-2 simulator to more accurately portray the flight environment. I would also like to update current emergency procedures simulations to more accurately portray emergencies encountered in the B-2.



Photo by Airman 1st Class Lauren Padden

Maj. Todd Berge, right, accepts the Detachment 5, 29th Training Systems Squadron guidon from Lt. Col. Scott Salmons, 29th Training Support Squadron commander.

Whiteman AFAF participation goal set at 50 percent

By 1st Lt. Nathan Johnson
509th Medical Support Squadron

This year's Air Force Assistance Fund drive is at full throttle as we continue to collect money that supports our fellow Wingmen and Air Force widows.

It's hard to believe that we're already entering the fourth week of a six-week long campaign. We're well on our way to reaching our monetary goal of \$52,151.

I wanted to talk a little about our base participation goal of 50 percent.

It's a lofty goal to be sure, but not an unattainable one. Last year, four bases Air Force wide reached the goal of 50 percent participation. What an honor it would be for Whiteman to fall in with that select group this year.

In order to do that, however, we're going to have to work at it.

Last year, Whiteman's participation rate was only 23 percent. To be among the best of the participants this year, we're going to have to double our participation from last year. That's why your unit project officers around

base are really pushing participation this year; we want Whiteman to shine because the base populace came together and gave to the AFAF as a team.

FAST FACTS

- Last year's participation rate was 23 percent
- This year's monetary goal is \$52,151

Participation in the AFAF drive is a no-brainer for me. Nearly everyone I work with, recreate with and associate with here at Whiteman could benefit from my participation. I could even benefit from participating in the AFAF campaign.

It's a cause that I support and give to happily because I know contributions help those I serve with and their families. Giving also honors those who have served before me by giving aid to widows of our Air Force veter-

ans who are in need.

Service before self is one of our core values; the AFAF embodies that value completely. By doing so, it makes it even easier for me to contribute.

Participating in the AFAF is simple. Just find your unit's project officer and fill out a contribution form. You can make a one-time cash donation or sign up for a payroll deduction. Either option will take less than two minutes of your time, but the contribution you make can have lasting effects for someone in need.

Participating in the AFAF doesn't mean you have to give your whole paycheck away either. History has shown that for every dollar given, eight dollars is generated for the fund.

By giving just one dollar per paycheck, you can generate great returns for the fund. Please consider participating in the AFAF this year. Let's prove that Whiteman has a commitment to caring.

For more information about the AFAF, please visit <http://afassistance-fund.org>.

Lock and load



Senior Airman Thomas Williamson (left) and Tech. Sgt. Mitchell Swindell are aligning a Joint Direct Attack Munition GBU-31 for loading on a rotary launcher assembly, during the 509th Munitions Squadron annual load crew competition. The competition featured four-man load crews who have won quarterly load competitions last year. Load Crew of the Quarter and Year competitions have been going on since 1994. The winning team will not be announced until the maintenance professional banquet March 10.

Photo by Staff Sgt. Rob Hazelett

Team members honored March

Team Whiteman recognized 93 promotees at a ceremony Wednesday at Mission's End. They are:



AIRMEN

Chad Dodge

509th Aircraft Maintenance Squadron

Christopher Quattlebaum

509th Comptroller Squadron

Joan Locke and Rocel Green

509th Logistics Readiness Squadron

Darell Crawford and Eric Pearl

509th Maintenance Squadron

Ashten Mullen

509th Medical Support Squadron

Dominika Taylor and

Jeremy Toribio Sullon

509th Services Squadron



AIRMEN 1ST CLASS

Matthew Linder and Nathaniel Atchley

509th Civil Engineer Squadron

Chad Carrier

509th LRS

Catrina Maxwell

509th Munitions Squadron

Donita Session

509th Operations Support Squadron

Anthony Laspino, Justin Consley,

Kena Smith, Levi Hupp,

Matthew Noble and Robbie Philhower II

509th Security Forces Squadron



SENIOR AIRMEN

Andy Hallenbeck III, Chad Blackwell,

Christopher Coy, Dustin Styx,

Eric Hinckley, Erik Wiciak,

Gregory Hudson, Jeremy Almy,

Michael Elkington II and Scott Stevens

509th AMXS

David Newman and John Ware

509th CES

Dylan Tranchant

509th Communications Squadron

Brandon Blunt, Buck Beamon,

Darcy Leonard, David Wooten II and

Timothy Canfora

509th LRS

Diego Quiles, Isaac Garanzuay and

Jonathan Patterson

509th MXS

Amanda Morris and James Scrivener

509th Medical Operations Squadron

Ashley Baldwin, Cameron Pierce and

Jonathan Brill

509th MUNS

Danielle Martin and Lafrinia Carpenter

509th OSS

Edward Bowen, Jake Kutcher

John Hernandez, Kevin Cleveland and

Laura Miller

509th SFS

Jason Muniz

509th SVS



STAFF SERGEANTS

Adrian Martinez, Anthony Richardson,

Carl Robertson, Jeffrey Geiger and

Tommy Crahan

509th AMXS

Roger Rose

509th CES

Brandon Dyer

509th CS

Hardford Carre

509th LRS

Katrina Ball, Lemech Shama,

Paul Anderson and Travis Smith

509th MXS

Kyung Ham

509th Medical Support Squadron

Aswan Miller and Robert Guyton Jr.

509th MUNS

Andrew Rockey and Marco Hurtado

509th OSS

Freddy Munoz, Joseph Ackley and

Robert Rousseau

509th SFS

Karissa Smith

509th SVS



TECHNICAL SERGEANTS

Eric Collins and Michael Taylor

509th AMXS

Kenneethia Kennard

509th Bomb Wing

Arvin Walkup Jr.

509th CES

Teresa Willson

509th CS

Neil Fowler

509th Maintenance Group

Fred Carter II

509th Maintenance Operations Squadron

Gloria Rapkin

509th MDOS



MASTER SERGEANTS

Christopher Hetzler

509th AMXS

Dennis Angier

509th BW

John Soorus Jr.

509th LRS

Jeffery Huntley

509th MXG

Keith Rogacki

509th MXS

Gregory Gasper

509th Mission Support Squadron

Altoneyar Phipps

509th SFS



SENIOR MASTER SERGEANT

Dean Turner

509th CES

Michelle Thorsteinson-Richards

509th LRS



CHIEF MASTER SERGEANT

Donald Carney

509th SVS

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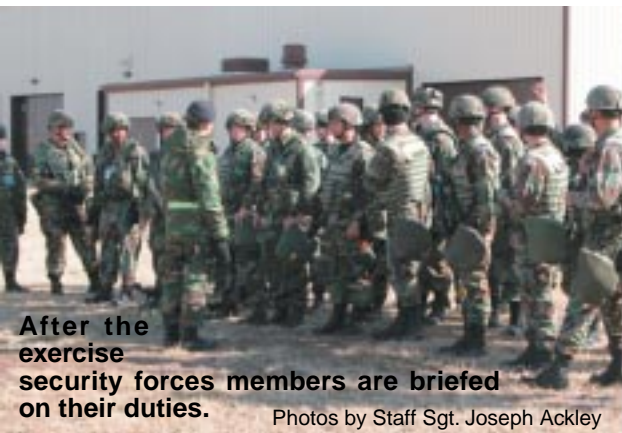
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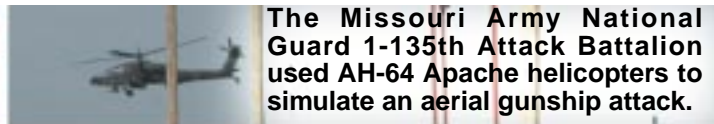


Members of the 509th Security Forces Squadron take cover as they coordinate their assault on the insurgent forces.



After the exercise security forces members are briefed on their duties.

Photos by Staff Sgt. Joseph Ackley



The Missouri Army National Guard 1-135th Attack Battalion used AH-64 Apache helicopters to simulate an aerial gunship attack.



Security forces defends against violent attack

By Staff Sgt. Neo Martin
509th Bomb Wing Public Affairs

Imagine if you will ... a well-equipped, highly-skilled team of terrorists called the "Shadow Brigade" attack Whiteman and are defeated by 509th Security Forces Squadron members. This is not the Twilight Zone.

The mock attack was part of a force-on-force exercise, Feb. 24., tailored to look like a violent attack, was ment to hone the skills of the 509th SFS.

The training was performed in preparation for the upcoming Mighty Guardian exercise.

"We are performing realistic violent attack simulations to be ready for any real world or exercise environment," said Lt. Col. Chuck Douglass, 509th SFS commander.

"Violence is the key word to this exercise."
—Thomas Hutflied, 509th SFS

Volunteer members of the opposing force charge into a critical area. During the exercise, simulated explosions and blank rounds added to the realism of the attack.



Whiteman member wins ACC award

Master Sgt. Wesley Faulkner, 509th Communications Squadron, earned the 2005 Air Combat Command Outstanding Communications-Electronics Maintenance Person of the Year Award for the supervisor-manager category.

Sergeant Faulkner is also Whiteman's Senior NCO of the year. For a complete list of Whiteman's winners, see Page 3.

Outstanding CDC end-of-course scores

Six Airmen who earned outstanding career development course test results were recognized at a ceremony Wednesday at Mission's End. They are:

90 — Senior Airman Shea Dutcher
509th Aircraft Maintenance Squadron

Airman Cara Vandezandschulp —
509th Logistics Readiness Squadron
Senior Airman Angelo Miranda —
509th Services Squadron

91

96 — Staff Sgt. Jeremy Glover
509th Civil Engineer Squadron

Airman 1st Class Derrick Allen —
509th CES

98

99 — Staff Sgt. Brian Williams
509th CES

Security forces *apprehend elusive* HONOR

By Staff Sgt. Rob Hazelett
509th Bomb Wing Public Affairs

The Air Combat Command vice commander announced the 509th Security Forces Squadron has won best in ACC for 2005, an award the unit has not won since 1992.

Col. Matt Pohland, director of ACC Security Forces, will travel to Whiteman later this month and officially present the ACC Outstanding Large Security Forces unit trophy to the 509th SFS.

As the Air Force Security Forces Center prepares to review all of the major command nominations, the exact date the winners will be released is unknown. The Air Force winners will be officially recognized

at the Commanders and Chiefs Worldwide Security Forces Symposium April 12, said Chief Master Sgt. Jim Findley, 509th SFS manager.

The police proved their mettle during the June Nuclear Surety Inspection when they were the only security forces unit in ACC to receive an excellent rating in 2005.

"Part of that is how well you do your force-on-force exercise, tactics, techniques and procedures," said Lt. Col. Chuck Douglass, 509th SFS commander. "During the NSI recap and recovery, the ACC inspector general said we moved really well as a team and, overall, Bravo flight was the best flight they'd ever seen."

After the inspection, the squadron produced half of the entire wing's superior performers, something the colonel said he had never heard of happening before.

Receiving this recognition is due to the outstanding people, and accomplishments that make up our team," Chief Findley said. "It's our military members, civilian employees, contractors and our relationship with the

community that allow us to provide the best force protection and police services we can."

Throughout the year, the unit has had many strong attributes that allowed it to stand out above the rest of the ACC units, because the members have not rested, said Tech. Sgt. Stephen Bradford, 509th SFS assistant NCO in charge of training.

With air expeditionary force 9-10 deploying more than 300 Whiteman members, the unit was directed by ACC to conduct a two-day Ready to Deploy class, training more than 325 troops.

The unit also trained 238 augmentees, which are heavily relied upon by the cops.

Contractors, who maintain entry and visitor control at Whiteman, also contributed to the cops reaching their achievement.

"We have increased security at the installation entry points, and the entire base including the (protection level) 1 and 2 resources," said Lonnie Leblanc, Whiteman site manager for U.S. Protect. "We cover all aspects of the visitor center, which is now a 24-hour operation."

In 2005, contracting was responsible for 27,800 commercial vehicle inspections at the Lemay Gate. The intensified security led to routinely confiscating expired passes, and preventing unlawful contraband from entering the installation.

The guards and cops are one in the same when it comes to professionalism and appearance.

"The Air Force security forces center staff assistance visit reported that the 509th contractors were the benchmark for all others to emulate," Mr. Leblanc said. "In fact, our company guidelines mandate our guards meet the same standards of fitness, dress and appearance as the troops."

Another element that the security forces pride themselves on is volunteering in the local cities.

"Each one of our four flights is involved in various charities whether it's Habitat for Humanity, Special Olympics, or police week, which is huge because we do a combined formation with the Sedalia Police Department every year," Chief Findley said.

The generosity of the security forces does not end at the Whiteman gates.

They contributed to assisting victims during Hurricanes Dennis and Katrina, and they also collected items such as clothing and school supplies for the Iraqi children.

While deployments continue to task the squadron members beyond six months per year, their resolve has remained undeterred.

"We deployed our headquarters element to Ali Air Base, in Talil, Iraq, which is the largest base in Iraq guarded solely by Air Force security forces," Colonel Douglass said. "We guarded the 10,000 Army and coalition forces there. We had perimeter security and beyond the perimeter we were out doing the patrolling. That's significant in a combat zone."

The troops conducted 4,800 combat patrols covering 130 square kilometers around the base and secured more than \$5 billion in assets.

"We were doing integrated base defense the way it was supposed to be done in a combat zone. You can't defend the base from the inside, you have to be outside, too," Colonel Douglass said. "We identified several mine fields and told the local Bedouin tribes not to wander into the mine fields."

The 509th SFS also impressed Lt. Gen. Walter Buchanan, commander 9th Air Force and U.S. Central Command Air Forces, when he visited the combined defense operations center.

The general noticed how everybody was pulling together to do the defense of the base when he saw some Marines integrated in the security. He asked how they were and when he was told how the defense operations were run, the general said, "This is the way a combined security operation should be done."

In addition to protection at Ali Air Base, Whiteman had 211 police doing detainee operations at Camp Bucca, Iraq, where 8,000 detainees were kept, said Capt. Thomas Segars, operations officer.

"We housed 1,000 Takfiri Islamist extremes, which are the worst of the worst. They're responsible for many of the beheadings over there," Captain Segars said. "They were the worst detainees imaginable."

"We grouped all of them together so they couldn't recruit other inmates," Captain Segars said. "We felt we could deal with them in one compound if a riot was to break out."

The cops were also recognized for what 1st Lt. Christopher Adams, 509th SFS officer in charge of the force protection section, and two other force protection analysts have done.

They developed and built one of the first S-2 intelligence shops in the ACC and continental United States.

This enabled the security forces to remain focused on Whiteman first and then support deployed forces overseas, who may need help in intelligence, Lieutenant Adams said.

"There have always been expeditionary security forces units with S-2 functions, but none in the CONUS. We're pretty unique because of that," Lieutenant Adams said.

The security forces also planned, organized and deployed a \$15 million automated tactical sensor security field.

"It's the largest one deployed anywhere in the world," Colonel Douglass said. "It was a huge effort that allowed us not to have to patrol, when you could rely on sensors. When it went off you dispatched someone there."

When the 509th SFS arrived at Ali Base, the local Bedouins were breaking on five to 10 at one time, coming on to the installation, which was very dangerous, because it wasn't clear if they were terrorists, Colonel Douglass said. "When we left we got that down to one incursion in four months on the installation. We turned that around. I'm very proud of that."

Whether at home or abroad, the 509th SFS has a standard it lives up to.

"Our unit motto is 'the finest people in the Air Force work here,' and we've proved it," Colonel Douglass.

Staff Sgt. Kevin Hemme, 509th Security Forces Squadron K-9 handler, and working dog Eddie, inspect an incoming vehicle Tuesday during a routine check at the LeMay Gate search area.

Photo by Staff Sgt. Rob Hazelett

Major Paganoni retires as record-holder

Story by Staff Sgt. Rob Hazelett

509th Bomb Wing Public Affairs

The Spirit of Missouri made its descent, touched down on the tarmac and arrived in its dock as the crew chiefs surrounded the B-2 to begin their maintenance. The pilot joked with the mission commander, apparently he knew the entourage outside the aircraft was waiting to shower the pilot down after his final flight.

Maj. John Paganoni, 72nd Test and Evaluation Squadron survivability division pilot, retired Wednesday, ending an illustrious career that began in May 1985. He has amassed a career total flying record of 4,984.5 hours on 1,164 sorties, 15 of which were combat sorties.

His retirement puts a halt to the incredible 1,750 flying hours, on 272 sorties, three of which were in combat, while he piloted the B-2. His fellow servicemembers realize the affect of his departure.

"It's unfortunate we're losing 'Pags,' he'll be hard to replace," said Lt. Col. Robert Tomasino, 72nd Test and Evaluation Squadron chief B-2 survivability division, who has known the major since August. "He's the most experienced B-2 pilot ever. In the test world, experience can be critical."

The New Haven, Conn., native began his flying career in February 1986, shortly after graduating from New Hampshire University. His first base was Vance AFB, Okla., where he

flew the T-38 Talon. He has since flown the B-52G and H models, and was selected to fly the B-2 in 1994.

His pre-mission routine is simple. "I try to keep everything as normal as possible. I never tried to change sleep patterns or different things. I'm just a creature of habit," he said.

For somebody who has collectively spent 208 days in the cockpit, the major is keen to point out that keeping occupied is key to doing the job.

"As long as we're busy with something, the time goes by fairly quickly. With most of the test missions, this was the case," he said.

His family has been there for him. He married his wife Kathy 20 years ago. They have two children; Joseph, 15, and Angela, 6.

"Without my loving wife's support and her deep faith in God's providence through the highs and especially the extreme lows of my military career, I would have never made it," he said.

"And to my children for having missed more events during your lives because of my service, I hope you one day understand why I did what I did and I wasn't always there," he said.

Major Paganoni could always be depended upon, and his superiors knew they could rely on him to get the job done.

"If our commander or director of operations picked up the phone, and was looking for someone to fly a mission, 'Pags' would be the first to step

forward," Colonel Tomasino recalled.

His accomplishments stop short of what he sees as being spectacular and should serve more for the greater good.

"I hope in some small way that I have made at least some beneficial contribution to the country. We live in the greatest country in the world and she is worth dying for, if necessary," he said.

His immediate plans for working in the future are to continue working for Northrop-Grumman at Tinker AFB. He hopes he will be in a position to keep advancing the B-2 into the future.

His achievements are amazing, and the work that he has done has not gone unnoticed.

"It's kind of ironic his hero is Batman," Colonel Tomasino said. "There seems to be many similarities between The 'Bat' and 'Pags': they both wear a cool costume, fight crime and injustice around the world, and fly some pretty cool jets."

The all-time B-2 flying hour record holder is modest, and knows he's a lucky man. "I feel that God's afforded me chances and opportunities," he said. "And I have had 20 years of take-offs equaling landings."

For his final flight, Major Paganoni flew in The Spirit of Missouri, which was the first B-2 to arrive at Whiteman Dec. 17, 1993. He has piloted all 21 B-2's in the Air Force inventory. For his final flight he picked the first to finish last.

Vision, from Page 1

While the document is heavy in Air Force history, its outline for the Air Force's future is made clear with references to new technology, total force concepts, and fighting the global war on terrorism.

"To realize the vision, we have three priorities: maintain a razor-sharp focus on fighting this global war on terrorism, continue developing our Airmen, and recapitalize and modernize our inventory," said Gen. T. Michael Moseley, Air Force chief of staff. "Meeting these challenges will require bold new initiatives. Our Airmen understand this intuitively. They build on a distinguished and lasting heritage. They will push the Air Force beyond the horizon."

"We updated the vision to show how the Air Force is and will remain engaged in the Global War on Terror, (and how it) continues to embrace dramatic business practices and strives to achieve our bold future," Secretary Wynne said. "The chief of staff and I are committed to developing the best Airmen and providing them with the best equipment and weapons to do their job."

Chief Master Sgt. of the Air Force Gerald R. Murray wrote in the document that "the enemy is erratic and ruthless, but no match for the skillful and dedicated Airmen, Soldiers, Sailors, Marines and Coast Guardsmen serving today.

"Our unity and integration is better than ever, and we will improve our interoperability even more in the future. Together, we will fight hard and win decisively," he wrote.

Secretary Wynne said he believes the new vision document is an important information tool for Airmen because it provides a clear explanation of the Air Force's mission, history and plans for the future.

"I would like Airmen to take away from this vision document that there is limitless horizons," he said. "Airmen are allowed to innovate ... and as they've always been, be free-thinking, risk-taking warfighters."

Layout by 1st Lt. Rachel Hamlyn

MILITARY FAMILY HOUSING



Construction for phase 1 of the military family housing project began in 2004. The demolition of 262 houses is ongoing.

The current military family housing here was built in 1957 and 1962, with the addition of the Ridgeview neighborhood in 1998.

With the completion of Phase 4, 932 houses on base will be new or recently renovated.

The new military family housing will increase housing square-footage on average by 29 percent, and includes a two-car garage.

PHASE 1	Demolish 262 houses Construct 176 houses	\$35.4 million	Junior NCO homes
PHASE 2	Demolish 160 houses Construct 126 houses	\$37.1 million	Field and company grade officer and senior NCO homes
PHASE 3	Demolish 109 houses Construct 111 houses	\$26.9 million	Junior NCO homes
PHASE 4	Renovate 59 houses Construct 177 houses	\$57.1 million	Junior NCO, Senior NCO and Squadron and general officer and homes



Exterior view of new military family housing

Housing includes:

- Two-story construction
- Two-car garages
- Covered patios



Photo by Staff Sgt. Rob Hazelett

Excavation efforts for Phase 1 Utility construction for Phase 1



Photo by Staff Sgt. Rob Hazelett



Photo by Mike Roberts

Phase 1 framework



Photo by Mike Roberts

General Contractor:
Parsons

Project Manager:
U.S. Army Corps of Engineers,
Kansas City District



Photo by Mike Roberts



Interior view of new military family housing

floor living space:

- Kitchen
- Utility
- Bathroom
- Living room/family room
- Dining room

**Second floor living
Space:**

- Bedrooms
- 2 Bathrooms
- Linen Storage

EVENTS

Team Whiteman Community

Job fair

There will be a job fair 10 a.m.-2 p.m. March 15 at the Missouri National Guard armory. There will be about 60 employers at the job fair.

For more information, call Patricia Cotton at 687-7665.

Chapel offers class for teens

The base chapel offers an abstinence and relationship education class for teens 4-6 p.m. at the teen center Sundays starting Sunday-April 30. Supper will be provided.

AADD seeks volunteers

Airmen Against Drunk Driving, a base organization that promotes safety, is looking for volunteers.

AADD is a basewide program that has volunteers on 24/7 telephone standby for any Airman who feels he or she has had too much to drink and needs a ride home.

AADD's goal is to eliminate cases of driving under the influence and driving while intoxicated on Whiteman and in the surrounding community.

If you are interested or would like more information, contact 1st Lt. Mary Olsen at 687-6121 or mary.olsen@whiteman.af.mil.

Education

For more details, visit the education center Web site at
<https://wwwmil.whiteman.af.mil/509mss/educ/homepage.htm>

Education fair

State Fair Community College, Park University and Webster University will hold an education information fair Tuesday at 11:30 a.m. and 6 p.m. Representatives will be on hand to answer questions on the degree programs offered at Whiteman.

For more information, call Rod Jackson at 687-5754.

Base education center offers CCAF

Community College of the Air Force can be your springboard to success.

Your military experience and training, coupled with a CCAF degree, can be your

springboard to success. Many active, retired and separated Airmen are saying their CCAF degrees have started them on the path toward higher education and higher salaries.

Call Larry Broudrick at the education center, 687-5750, to find out how close you are to your CCAF degree.

Family Support

Call 687-7132 for more details on these family support center activities. Events take place at the FSC.

WIC representative visits base

A WIC representative will be available 8:30 a.m. Tuesday and Thursday. WIC includes nutrition education, health promotion and a supplemental food program to help women, infants and children who have nutritional needs.

For more details, call the WIC office in Warrensburg at 747-2012.

Workshops to write resumes

A hands-on workshop that helps active duty personnel through the resume writing process begins at 8 a.m. Wednesday. Reservations are required.

A class designed to help spouses and retirees write a resume will be offered 9 a.m. March 11 at the family support center. Call for reservations.

Pre-deployment briefing set

A mandatory pre-deployment briefing for people who are deploying or going on a temporary duty assignment for more than 30 days begins at 1 p.m. Wednesday. Spouses are encouraged to attend.

This briefing covers information about preparing for deployment and programs available to family members who are left behind.

Special needs meeting set

A forum for parents, teachers and others who care for special needs children is set for Thursday at 6:30 p.m. in the family support center.

Learn about the support and community services available and meet others who understand the challenges facing special needs families. Free child monitoring will be provided upon request.

Contact Delia Everett (660-287-1734) for more information or to R.S.V.P. for child care.

Amelia Earhart returns



Rachel Wheeler, dressed as Amelia Earhart, speaks to students at Whiteman Elementary School Feb. 22. The noted female aviator made her first public appearance since her July 2, 1937 disappearance over the Pacific Ocean, while trying to circumnavigate the globe. Students were treated to stories about her accomplishments.

Photo by Staff Sgt. Rob Hazelett

Tops in Blue *rocks Sedalia*

Senior Airman Gregory Butler impersonates "his hero," Ray Charles, while singing "America the Beautiful" during the Tops in Blue performance Tuesday. Airman Butler is an Aerospace Medical Journeyman at Langley Air Force Base, Va.

Senior Airman Erika Placencia belts out a note during the performance at the Missouri State Fair Grounds in Sedalia, Mo. The performance was free to all attendees. Tops in Blue was designed to improve Airman morale and strengthen relations between the Air Force and local communities. Airman Placencia is a Voice Systems Journeyman at Buckley AFB, Co.

Tops in Blue, the Air Force's premiere performance band, handle all of their own stage set up prior to each performance without the help of stage hands. The members of this world-renowned troupe perform maintenance from sewing and ironing their costumes to sound checking and repairing equipment and props as needed.

The Tops in Blue "Big Band" performs at "the Ritz." The stage was entirely constructed on-site by members of Tops in Blue and will be broken down and moved to their next performance location.

On base

Intramural volleyball

Following is a recap of recent intramural volleyball action:

Tuesday

442nd Fighter Wing def. 509th Bomb Wing – 25-20 and 25-17

509th Operations Support Squadron def. 509th Aircraft Maintenance Squadron – 19-25, 25-16 and 15-13

509th Logistics Readiness Squadron def. 509th Civil Engineer Squadron – forfeit

Wednesday

509th Communications Squadron def. Chiefs – 25-10 and 25-19

Chiefs def. 509th Medical Group – 25-23 and 25-13

509th Maintenance Squadron def. Flyers – 25-22 and 25-10

509th Security Forces Squadron def.

CS – 25-21 and 25-13

All-Star game

The North defeated the South 59-43 in the Whiteman Intramural All-Star Game Monday in the Eagle Gym. Markel Hill, 509th Aircraft Maintenance Squadron, and Chris Pope, 509th Communications Squadron, led the North with 12 points apiece.

Tyjuan Anderson, 509th Operations Support Squadron, led the South with 18, while Daniel Floyd, 509th Logistics Readiness Squadron, netted 15. Following the game, 12 players were selected to represent Whiteman in an intramural all-star game vs. Central Missouri State University March 25 on the CMSU campus. Team members include: Pope, Ameer Weston and Creighton Chilcote, 509th CS; Anderson, Steven Hawkins and Christopher Royal, 509th OSS; Steven Lasseson, Jesse Swiderek and Ray White, 509th Maintenance

Squadron; Hill and Jamaar Shivers, 509th AMXS; Floyd and Jorge Newman, 509th LRS; Eric Johnson, 509th Civil Engineer Squadron; Shawn Kier, 509th Security Forces Squadron and Carl Johnson, 509th Munitions Squadron.

Basketball tournament

The base fitness center will host a 3-on-3 March Madness basketball tournament from 11 a.m. to 1 p.m. March 14-17 in the Eagle Gym. Sign up at the fitness center by March 10.

Martial arts

Dentokan martial arts are offered at the base fitness center from 11 a.m. to 1 p.m. Mondays and Wednesdays. Cost is \$30 per month.

Call the fitness center at 687-5496 for more information.

Get ready

The Whiteman Health and Wellness Center kicked off a new program Wednesday - "Wing Readiness – Fitness on Target." The program offers rewards as incentives to stay healthy. Participants should stop by the HAWC to pick up an incentive card.

After each instructor-led class a fitness instructor should initial the card. When the required number of classes is completed, participants can claim awards at the HAWC.

Following is a breakdown of the award/workout table.

■ Five instructor-led workouts – stress ball or hand towel

■ 10 instructor-led workouts – water bottle or Frisbee

■ 20 instructor-led workouts – hat

■ 25 instructor-led workouts – shirt or bag

For more information, call the HAWC at 687-7662.

Celebrating Women's History

By Capt Tony Wickman
71st Flying Training Wing Public Affairs

ACROSS

1. Dined
4. Sprocket
7. First director of the Women's Auxiliary Air Corps
12. Omnipotent being
13. Chanticleer
15. X-Games trick
16. Pilot with five or more kills
17. Greek island
18. First American-born saint
19. Mission of UAVs
20. First woman to fly solo across Atlantic
22. Nothing
23. Savor
24. Precious stone
27. Earn
29. Adjusted to make suitable

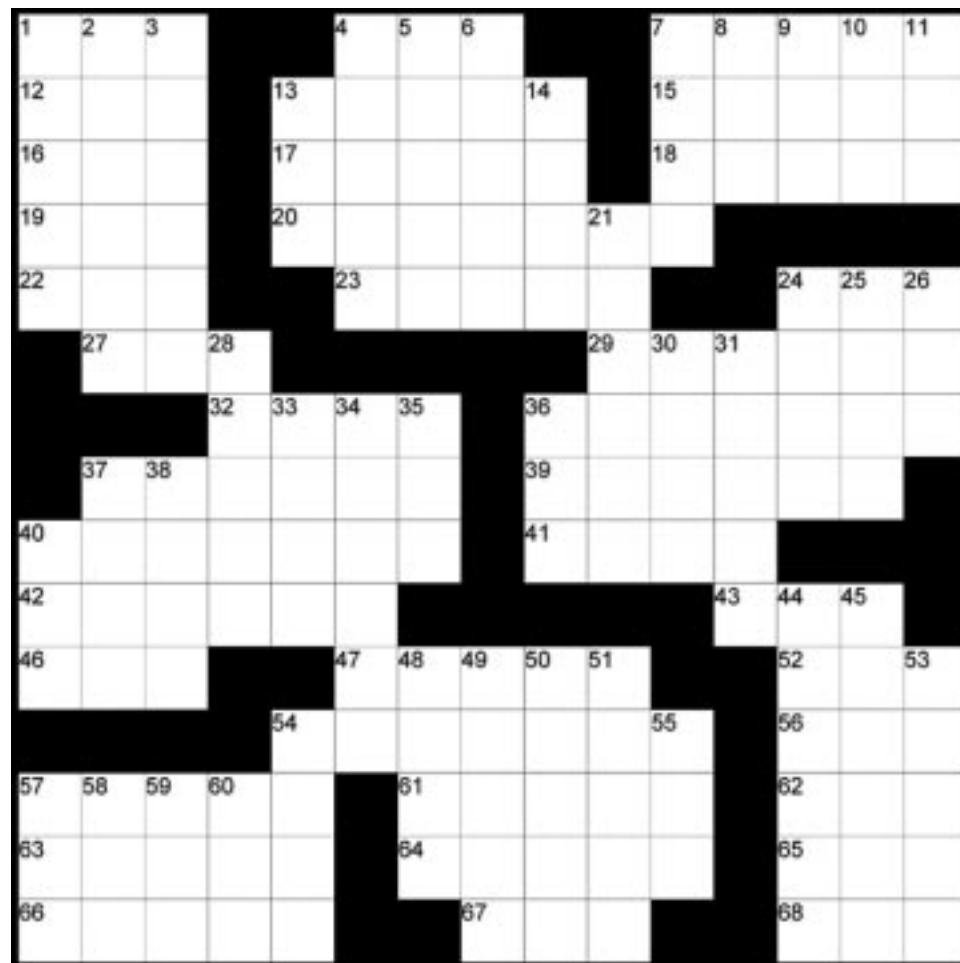


Feb. 24 answers

32. Spoken words at military enlistment
36. First woman secretary of a U.S. military branch
37. Taiwan city
39. Corrects
40. First woman astronaut to command a space shuttle mission
41. First woman U.S. attorney general
42. Bahamas capital
43. Decade divisions, in short
46. Bother
47. Woodworking tools
52. MCI competitor
54. First woman member of a presidential cabinet
56. Gun lobby
57. First African-American woman to receive a patent
61. Metric weights
62. Grammy-nominated woman rapper
- Li'l ____
63. War god
64. Clairvoyants
65. Nickname for 34th president
66. Dutch style of glazed earthenware
67. Concorde, in brief
68. Actor Beatty

DOWN

1. Afresh
2. A warning
3. First woman to swim the English Channel (1926)
4. 24 ACROSS weight
5. Musical theater
6. Roman Empire invaders
7. Entertain
8. Bullring cheer
9. Classic sandwich
10. Account of a person's life
11. Desire



13. AF Exec.'s office symbol
14. Tidy
21. Government
24. Alumna
25. Snakelike fish
26. 1550 to Cicero
28. Works hard
30. Heaven
31. Bother
33. Samoan capital
34. Teacher's status
35. Towel marking
36. Battle
37. Amphibian
38. Too

40. Dr.'s helper
44. First woman elected to the U.S. House of Representatives
45. Hit
48. Large, commodious boats
49. Open ____ military treaty
50. Heaps
51. Shot
53. Domesticated
54. Nuisance
55. Draft org.
57. Gallivant
58. Mining goal
59. Baby or mineral
60. ____ Leppard

Whiteman AFB MO
SERVICES
Combat Support & Community Service

Services Page editor.....Poppy Arthurton
509th Services Squadron.....687-7929
*No federal endorsement of mentioned sponsors intended.

Sports & Recreation

Fitness Center
687-5496



Basketball tournament

Take part in the fitness center's, three-on-three basketball tournament, 11 a.m.-1 p.m. March 14-17. Sign up at the fitness center or call Tech. Sgt. David Lawson at 687-5496 for more details.

Climb to the top

Coming in April, the new fitness center incentive program - Climb to the Top. Log your miles on any of the cardio machines and climb your way to the top of the world's 100 highest mountains.

Outdoor Recreation and Information, Tickets and Travel
687-5565

Discount Disney!

Contact information, tickets and travel at their new location in outdoor recreation to find out about great discounts for Disney World, Fla., Disneyland, Calif., and Universal Studios.

Local move?

If you are moving locally or just need to transport some belongings, take a look at the trailers available at outdoor recreation. Enclosed, open and tilt trailers are available in a number of sizes. The trailers cost between \$10 and \$30 per day and are also available for weekly rental.

Food & Fun

Royal Oaks
687-5573

Duffer's Grill

The grill at Royal Oaks is open 11 a.m.-1 p.m. daily for hot and cold sandwiches with a great choice of meats, cheeses and breads. There's also the daily special, grilled burgers, chicken, soup and salad.



Mission's End
687-4422

Mongo Mongolian buffet

Enjoy a supersized Mongolian buffet 5-8 p.m. tonight. Create the perfect meal with a choice of beef, chicken, pork, shrimp, vegetables and lots of sauces. The buffet costs \$12.95 for members and \$14.95 for nonmembers and includes salad, soda and dessert.



Community Activities

Arts and Crafts Center
687-5691

Six-week oil painting class

A new oil painting class for adult beginners starts 5-7 p.m. Tuesday through April 11 at the arts and crafts center. Learn rendering, blending, highlighting and shading techniques and the theory behind the art. The cost is \$80, which includes supplies. Sign up by noon Monday.

Advanced jewelry

Move on to the next level with an advanced jewelry class. This two-session class will focus on building on existing skills learned in beginner and intermediate classes. The classes take place 9 a.m. Thursday and Mar. 14 and the cost is \$35 plus supplies. Sign up by noon, Wednesday.

Stained glass class

Start a beautiful stained glass project at any time with the ongoing 6-9 p.m. Thursday class at the arts and crafts center. Most projects take six weeks. The cost is \$45 plus supplies. Just sign up and come along!

Community Center
687-5617

Chess challenge

The community center is holding a chess tournament starting at 10 a.m. Saturday. The tournament will be played to game 30 rules, double elimination and is open to all ages. The cost is \$5.

You must have been a beautiful baby

Bring along a photograph of your newborn to 12-month-old baby Mar. 6-13 to the community center for judging by public vote. Prizes will be awarded for the winner. Call the community center for details.

Teen Center
687-5819

Teen bowling

A teen center bowling trip to the Stars and Strikes, takes place tonight from 6-10 p.m. Teens pay for shoes, bowling and snacks. High game wins a prize.

Dance Dance Revolution tournament

Show off your moves in the ultimate dance contest. The competition takes place 6-11 p.m. Mar. 11 at the teen center. It's just \$1 to enter and the highest scorer will take home a prize so get practicing!

Weekly activities

From Web design to mural painting, writing outstanding job applications to promoting activities, there's something for every 13- to 18-year-old at the teen center's evening activities, Monday through Thursday. Free for members, \$1 for nonmembers. Contact the teen center for details.

Youth Center
687-5586

Pre-teen bowling night

Pre-teen scene is taking a trip to the Stars and Strikes, 6-9 p.m. March 11. Open to 10- to 12-year-olds, the bowling costs \$5 for members, \$7 for nonmembers and includes three games and shoe rental. Sign up from Monday.

Kids' night out St. Paddy's party

The youth center is celebrating St. Patrick's Day with a great kids' night out. Games, movies and face painting

are all available for youth aged 6-9, 6:30-9:30 p.m. March 17 at the teen center. The cost is \$6 for members and \$8 for nonmembers. Sign up beginning March. 13.

Family Child Care
687-1180

Extended duty care

Register now for the extended duty care program. It is available to help parents meet child care requirements for extra duty and emergencies. Care is provided in a contracted, licensed family child care home to augment regular care arrangements. An application must be completed prior to participation. Call for more details.

Child Development Center
687-5588

Drop-in care

The child development center can provide drop-in child care for 6 weeks to 5 years old on a space available basis for \$3 per hour.

Library
687-5614

Story time

Story time for preschoolers takes place every Wednesday at 10 a.m. when 3- to 5-year-olds can listen to a story or take part in a craft activity at the library. There is also the library's dial-a-story program with a new story every week. Available 24 hours-a-day by calling 687-6255.

Auto-repair database

Winter isn't over yet, make sure you continue to take proper care of your vehicle. The library has access to more than 150 easy-to-read, illustrated auto-repair manuals and 56,000 technical service bulletins covering every major manufacturer of domestic and imported vehicles as far back as 1954. Contact the library for more information.

Veterinary Clinic
687-2667

New arrival?

You've decided that you have the time, space and financial resources you need to become a pet parent. The perfect pair of eyes met yours at the animal shelter, breeder or pet store and you've found your furry soul mate. He gets his physical exam, vaccinations and I.D. tag and the two of you are headed home. Now what? Whiteman AFB Veterinary Clinic is here to help you in making decisions about buying or adopting a new pet. We have lots of information regarding pet care, training and breed specific information. Call or stop by.

